Thomas Buxton Primary School – School Improvement Plan 2020 -2021

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School Improvement Plan Summary 2020 - 2021

The Ofsted Inspection Framework for 2019 outlines the descriptors for school accountability and it is within this framework that our school priorities have been articulated. Our focus for school improvement is on ensuring the continuity of outstanding provision across the school as well as on building upon our successes. We will adapt and complete the work outlined in the previous plan when enforced closure meant that some actions have not been completed.

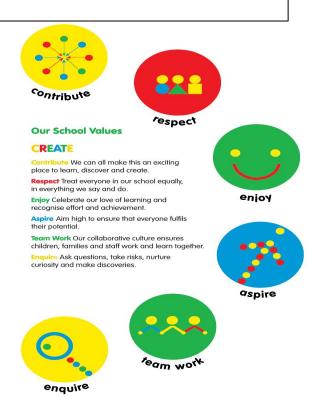
The ongoing work on curriculum design and outcomes (intent, implementation and impact) will embed best practice for supporting children's learning and attainment. The outstanding behaviour, attitudes and personal development of children will continue to be developed within the strong foundations of curriculum and pastoral support throughout the school.

The work of the leadership and management (including Governance) team will focus on the effectiveness of professional development for staff on supporting children's learning and progress. The focus on supporting and promoting wellbeing will be reflected in the positive culture across our happy and successful school.

Our School Vision

Thomas Buxton Primary School will work with everyone to create a happy, safe and stimulating setting where children are motivated to learn together. By maintaining high expectations of ourselves and each other, our children will be equipped to encounter opportunities and challenges with resilience and determination.

We encourage a curiosity about the world and strive to ensure that our children will contribute positively, now and in the future.



Overall Effectiveness: Outstanding

Thomas Buxton Primary School is a highly effective organisation, but it will never be a complacent one. The school has significant capacity to sustain what has been achieved and to further develop the range and quality of the provision. Senior leaders are relentlessly ambitious and consistently aim for outstanding outcomes in all aspects of the school's work. The promotion of pupils' spiritual, moral, social and cultural development underpins all aspects of children's learning and their experiences at school. This is evidenced in the high standard of behaviour throughout the school, the high levels of engagement and enjoyment seen in lessons and the positive relationships between all parts of the school community.

School Context

Characteristic	2017	2018	2019	Comparison			
Number on roll							
School	438	431	438	Above Average			
National	279	281	282				
	% Free	school meal eligib	ility (FSM6)				
School	44%	42%	38%	Above average			
National	24%	24%	23%				
		% SEND Suppor	t				
School	11.9%	8.4%	6.8%	Below Average			
National	12.2%	12.4%	12.6%				
		% SEND EHCP					
School	3.4%	5.1%	4.1%	Above Average			
National	1.3%	1.4%	1.6%				
		% EAL					
School	92%	92%	85%	Above average			
National	21%	21%	21%				
		% Stability					
School	81%	86%	86%	Average			
National	86%	86%	86%				

Thomas Buxton Primary School opened on 26th April 2011 following the amalgamation of Thomas Buxton Infant School and Thomas Buxton Junior School. The school is a larger than average, 2 form-entry, community maintained school with up to 480 pupils on roll. Children are aged from 3-11 years old. The school is in a single-storey building with spacious, well-resourced outdoor areas for play and learning.

We are situated in Whitechapel, within the London Borough of Tower Hamlets, an area of considerable socio-economic contrasts. It is a diverse and vibrant area with good access to all that the capital has to offer. There is a community farm next to the school which offers children the opportunity to experience rural and city life simultaneously. The deprivation evidenced in the immediate vicinity of the school is juxtaposed against; the wealth of the City, the traditional food services on Brick Lane and the new energy of the modern media industry spreading out from Shoreditch.

Summary Judgements (Self Evaluation)	Ofsted Framework Sept 2019
Key aspect	Judgement
Overall Effectiveness	Outstanding
1. Quality of Education	Outstanding
2. Behaviour and Attitudes	Outstanding
3. Personal Development	Outstanding
4. Leadership and Management	Outstanding
5. Quality of Early Years Education	Outstanding

The effectiveness of leadership and management in embedding ambition and driving improvement is outstanding because the relentless pursuit of school improvement is shared by all stakeholders. All members of the LMT are models of excellence, they have high aspirations and a clear focus on pupils' achievement and attainment. Strategic planning reflects and promotes ambitions and goals within all key areas. The LMT inspire, motivate and influence staff and pupils to work towards achieving the goals of the school.





Our School Goals for 2020 -2021

Our curriculum ensures that children are equipped with the knowledge and cultural capital to succeed as learners.

Throughout the school community, difference is valued and nurtured whilst commonalities are identified and celebrated.

1. Quality of Education 2. Behaviour and Attitudes

Access to a wide, rich set of experiences for personal development is beyond the expected and of exceptional quality.

Exceptional leadership and management ensures that staff are well-supported so that high expectations of all pupils are realised.

3. Personal Development 4. Leadership and Management





Context for School Improvement Plan (SIP) 2020 - 2021

The starting point for this plan was a review of the previous School Improvement Plan 2019 - 2020 which was carried out by the school's Leadership and Management Team and the Governing Body. The Self-Evaluation Form (SEF) reflects the outcomes of the school review process (listed below) wider consultation was not possible in the last school year. The SIP consists of a detailed Action Plan for the current financial year 2020 - 2021 alongside the school year 2020 - 2021. We are able to plan ahead for the financial year and align the budget to the current school goals.

The plan is reviewed at the end of the Spring and Summer Terms with updated plans shared with Governors, staff and on the school website www.thomasbuxton.towerhamlets.sch.uk . Termly updates are also provided by postholders to Governors in the Headteacher's report to Governors.

This plan sets out the strategic direction for school improvement work during this school year. However, it is considered within the context of the previous year's plan and may refer to planned actions in the next school year and beyond. The plan will be reviewed in January and November of each year to align with changing priorities and to ensure consistency with financial planning.

Timeline	Event	Action
January 2020	Budget Review	Analyse Financial Monitoring 2019/20 against SIP 2019/20 Consult through School Improvement Plan Questionnaires 2020 (Postponed)
April 2020	Budget Setting	Analyse Financial Planning 2019/20 against SIP 2019/20
September 2020	School Goals Setting	Analyse progress against SIP 2019/20 - evaluated and used to formulate new school goals for 2020/21 Action Plans published by postholders
November 2020	School Improvement Plan	Agreed by Governors and published for all stakeholders (SIP 2020/21
January 2021	Budget Review	Financial Monitoring 2020/21 against SIP 2020/21 School Improvement Plan Questionnaires
April 2021	Budget Setting	Analyse Financial Planning 2020/21 against SIP 2020/21 and agree budget for 2021-2022

The process of School Self-Review and School Improvement Plan is made up of these elements:

- Review of the current SIP/Action Plans identifying progress on all the key issues for action and the impact on standards of teaching and learning. Also monitored through Line Management Meetings
- ♦ Formulation of a termly Professional Development Plan
- School Self Review Form (SEF) updated regularly
- ◆ Review of curriculum monitoring feedback
- ♦ Review of resources
- Classroom observation information through Appraisal, partnership teaching and Teaching and Learning Review days
- Questionnaire responses from all staff, governors, pupils and parents/carers.
- ♦ Analysis of School Data Trackers
- ◆ Analysis of IDSR 2018/19 (Not available 2019/20)
- ◆ Analysis of ASP 2018/19 (Not available 2019/20)
- ♦ Analysis of the Early Years Foundation Stage Data/Learning Journals/Baseline Assessments
- ◆ Targets set for Key Stage 1 and 2
- ◆ Teachers' Appraisal Objectives
- Support staff Appraisal Objectives
- Outcomes from Pupil Progress Meetings
- ♦ Outcomes from SEN / Inclusion Reviews
- ♦ Financial Planning Review

Evidence Base and Signposting for School Improvement Planning

- School Improvement Plan Questionnaires
- Stakeholder Consultations
- Pupil Voice

School Improvement Plan (SIP)

- Monitoring
- Teaching and Learning Review
- Appraisal /CPDTermly PDP Plan

Professional Development Plan (PDP)

Self Evaluation Form (SEF)

- Termly Review
- Governors Reports
- Budget Monitoring
- SFVS/Audit

Assessment and Data Analysis

- IDSR/ASP
- In-Year Data Tracker
- Pupil Progress Meetings
- Provision Mapping

Data Summary 2019/20 (Key Stage Two Outcomes Over Time)

		2017	2017	2018	2018	2019	2019	2019	2019
KS2 Outcomes		% Achieved in Test	% Achieved Teacher Assessment	% Achieved in Test	% Achieved Teacher Assessment	% Achieved in Test	% Achieved Teacher Assessment	% Achieved Nationally	% Achieved Local Authority
	Expected+	72% (+1%)	76%	64% (-11%)	80%	77% (+4%)		73%	78%
Reading	Higher	24% (-1)		27% (-1%)		32% (+5%)		27%	30%
reading	Expected+ Non SEN/Mobile			76% (+1%)					
Writing	Expected+		76% (=)		68% (-10%)		79%	78%	82%
(Teacher	Higher		19% (+1%)		11% (-9%)		19%	20%	23%
Assessed)	Expected+ Non SEN/Mobile				80% (+2%)				
	Expected+	91% (+16%)	80%	75% (-1%)	79%	82% (+3%)		79%	84%
Maths	Higher	26% (+3%)		9% (-15%)		33% (+6%)		27%	34%
manis	Expected+ Non SEN/Mobile			87% (+11%)					
Science	Expected		80% (-2%)		80% (-2%)		79% (-4%)	83%	83%
	Expected+	89% (+12%)		80% (+2%)		89% (+11%)		78%	83%
GPS	Higher	41% (+10%)		38% (+4%)		54% (+18%)		36%	45%
0.0	Expected+ Non SEN/Mobile			93% (+15%)					
	Expected+	67% (+6%)	69%	54% (-10%)	66%	74% (+9%)		65%	71%
Combined	Higher	9% (=)		4% (-6%)		14% (+3%)		11%	13%
R/W/M	Expected+ Non SEN/Mobile			65% (+1%)					

	2017	2018	2019	2019
Average Progress Measures	Thomas Buxton	Thomas Buxton	Thomas Buxton	Local Authority
Reading	4.2 (+3.4)	-0.3 (-1.5)	+1.6 (+0.3)	+1.3
Writing	3.5 (+2.1)	0.2 (-1.2)	+0.6 (-0.63)	+1.23
Maths	4.9 (+3.4)	-0.2 (-2.1)	+2.1 (0.19)	+1.91



(Key Stage One Outcomes Over Time)

		2017	2018	2019	2019	2019
KS1 Outcomes		% Achieved Teacher Assessment	% Achieved Teacher Assessment	% Achieved Teacher Assessment	% Achieved Teacher Assessment Nationally	% Achieved Local Authority
Dooding	Expected	81% (+5%)	72% (-3%)	72% (-3%)	75%	75%
Reading	Higher	29% (+4%)	14% (-12%)	10% (-15%)	25%	24%
NA/witim co	Expected	76% (+8%)	71% (+1%)	65% (-4%)	69%	72%
Writing	Higher	14% (-2%)	14% (-2%)	10% (-5%)	15%	17%
Matha	Expected	79% (+4%)	78% (+2%)	70% (-6%)	76%	77%
Maths	Higher	17% (-3%)	10% (-12%)	10% (-12%)	22%	22%
	Expected	79% (-4%)	71% (-12%)	71% (-11%)	82%	81%
Science	Higher					
R/W/M	Expected	69% (+4%)	67% (+2%)	63% (-2%)	65%	67%
Combined	Higher	7% (-4%)	3% (-9%)	7% (-4%)	11%	13%

Overview of Outcomes for Pupils – EYFS & KS1							
	2017	2018	2019	2019 (Nat)	2019 LA		
EYFS GLD	67% (100% Below on entry)	67%	71% (=)	71%	70%		
Phonics Year 1	86% (+5%)	83%	77% (- 5%)	82%	84%		
Phonics Year 2 *Cumulative	93%*	89%*	83%*				

Abbreviations used:	KS2 - Key Stage 2	SEF - School Evaluation Form
AfL - Assessment for Learning	L1 - Level 1	SEN - Special Educational Needs
AHT - Assistant Head	LA - Local Authority	SENCO – Special Educational Needs Leader
AWO - Attendance & Welfare Officer	LBTH - London Borough of Tower Hamlets	SIP - School Improvement Partner or School
AO - Admin Officer	LT - Leadership Team	Improvement Plan
CPD - Continuing Professional Development	LMT – Leadership and Management Team	SLT - Senior Leadership Team
DHT - Deputy Head	NCSL - National College of School Leadership	TA - Teaching Assistant
DT - Design & Technology	NPQH - National Professional Qualification for	Y1 - Year 1
EAL - English as an Additional Language	Headship	Y2 – Year 2
EMA - Ethnic Minority Achievement	PE - Physical Education	Y3 – Year 3
ENGCO - English Leader	PM - Performance Management	Y4 – Year 4
EYFS – Early Years (Foundation Stage)	PM - Premises Manager	Y5 – Year 5
FS - Foundation Stage	PSHE - Personal, Social & Health Education	Y6 –Year 6
G&T - Gifted & Talented	RE - Religious Education	
HT - Head Teacher	RRSA – Rights Respecting Schools Award	*All other abbreviations are the initials of staff members
	SATs - Standard Attainment Tests	
INSET - In Service Training	SBM - School Business Manager	
KS1 - Key Stage 1	_	

Grade Descriptors for the Quality of Education (Ofsted Section 5 Inspection Handbook Sept 2019)

Note: Some sections of the criteria appear in [square brackets] below. This is to mark that the y are transitional only, because we recognise that not all schools will have had the opportunity to complete the process of adopting or constructing their curriculum fully by September 2019. We will review these bracketed sections before September 2020 to decide whether they should be deleted.

Outstanding (1)

- The school meets all the criteria for a good quality of education securely and consistently.
- The quality of education provided is exceptional.

In addition, the following apply.

- The school's curriculum intent and implementation are embedded securely and consistently across the school. It is evident from what teachers do that they have a firm and common understanding of the school's curriculum intent and what it means for their practice. Across all parts of the school, series of lessons contribute well to delivering the curriculum intent.
- The work given to pupils, over time and across the school, consistently matches the aims of the curriculum. It is coherently planned and sequenced towards cumulatively sufficient knowledge and skills for future learning and employment.
- Pupils' work across the curriculum is consistently of a high quality.
- Pupils consistently achieve highly, particularly the most disadvantaged. Pupils with SEND achieve exceptionally well.

In order to judge whether a school is good or requires improvement, inspectors will use a 'best fit' approach, relying on the professional judgement of the inspection team.

Good (2)

Intent

- Leaders adopt or construct a curriculum that is ambitious and designed to give all pupils, particularly
 disadvantaged pupils and including pupils with SEND, the knowledge and cultural capital they need to
 succeed in life. This is either the national curriculum or a curriculum of comparable bread th and ambition. [If
 this is not yet fully the case, it is clear from leaders' actions that they are in the process of bringing this
 about.]
- The school's curriculum is coherently planned and sequenced towards cumulatively sufficient knowledge and skills for future learning and employment. [If this is not yet fully the case, it is clear from leaders' actions that they are in the process of bringing this about.]
- The curriculum is successfully adapted, designed or developed to be ambitious and meet the needs of pupils with SEND, developing their knowledge, skills and abilities to apply what they know and can do with increasing fluency and independence. [If this is not yet fully the case, it is clear from leaders' actions that they are in the process of bringing this about.]
- Pupils study the full curriculum; it is not narrowed. In primary schools, a broad range of subjects (exemplified by the national curriculum) is taught in key stage 2 throughout each and all of Years 3 to 6. In secondary schools, the school teaches a broad range of subjects (exemplified by the national curriculum) throughout Years 7 to 9. [If this is not yet fully the case, it is clear from leaders' actions that they are in the process of bringing this about.] The school's aim is to have the EBacc at the heart of its curriculum, in line with the DfE's ambition, and good progress has been made towards this ambition.

Implementation

- Teachers have good knowledge of the subject(s) and courses they teach. Leaders provide effective support for those teaching outside their main areas of expertise.
- Teachers present subject matter clearly, promoting appropriate discussion about the subject matter being taught. They check pupils' understanding systematically, identify misconceptions accurately and provide clear, direct feedback. In so doing, they respond and adapt their teaching as necessary without unnecessarily elaborate or individualised approaches.
- Over the course of study, teaching is designed to help pupils to remember long term the content they have been taught and to integrate new knowledge into larger ideas.
- Teachers and leaders use assessment well, for example to help pupils embed and use knowledge fluently, or to check understanding and inform teaching. Leaders understand the limitations of assessment and do not use it in a way that creates unnecessary burdens on staff or pupils.
- Teachers create an environment that focuses on pupils. The textbooks and other teaching materials that
 teachers select in a way that does not create unnecessary workload for staff reflect the school's
 ambitious intentions for the course of study. These materials clearly support the intent of a coherently
 planned curriculum, sequenced towards cumulatively sufficient knowledge and skills for future learning and
 employment.
- The work given to pupils is demanding and matches the aims of the curriculum in being coherently planned and sequenced towards cumulatively sufficient knowledge.
- Reading is prioritised to allow pupils to access the full curriculum offer.
- A rigorous and sequential approach to the reading curriculum develops pupils' fluency, confidence and enjoyment in reading. At all stages, reading attainment is assessed and gaps are addressed quickly and effectively for all pupils. Reading books connect closely to the phonics knowledge pupils are taught when they are learning to read.
- The sharp focus on ensuring that younger children gain phonics knowledge and language comprehension necessary to read, and the skills to communicate, gives them the foundations for future learning.
- Teachers ensure that their own speaking, listening, writing and reading of English support pupils in developing their language and vocabulary well.

Impact

- Pupils develop detailed knowledge and skills across the curriculum and, as a result, achieve well. This is
 reflected in results from national tests and examinations that meet government expectations, or in the
 qualifications obtained.
- Pupils are ready for the next stage of education, employment or training. They have the knowledge and skills they need and, where relevant, they gain qualifications that allow them to go on to destinations that meet their interests and aspirations and the intention of their course of study. Pupils with SEND achieve the best possible outcomes.
- Pupils' work across the curriculum is of good quality.
- Pupils read widely and often, with fluency and comprehension appropriate to their age. They are able to apply mathematical knowledge, concepts and procedures appropriately for their age.

School Goal 1 - Quality of Education

Lead: Claire Redpath (DHT)



Our curriculum ensures that children are equipped with the knowledge and cultural capital to succeed as learners.

UNCRC Article 29: Education must develop every child's personality, talents and abilities to the full. It must encourage the child's respect for human rights, as well as respect for their parents, their own and other cultures, and the environment.

Objectives

- a.) To review and adapt the curriculum so that children's knowledge and skills are built upon over time.
- b.) To further develop children's cultural and social capital.

Outcome What? What are we aiming to achieve?	Actions – How? What will happen to achieve the outcome?	When? Term/Year	Resources Costs Budget Code CFR	Success Criteria and Evaluation What will we see when we have achieved the outcome?
a.) To review and adapt the curriculum so that children's knowledge and skills are built upon over time.	 Review, evaluate and adapt the curriculum each half term. Meet with subject leaders and year groups to clarify end of year expectations for both year group and subjects. Implement a remote learning curriculum for children who are not attending school due to self isolation. Adapt the curriculum for remote learning to ensure key objectives, knowledge and skills are taught and accurate assessments are made. Adapt Knowledge Organisers for each theme (Y1-Y6) and support staff to implement. Maintain knowledge of requirements through DfE publications, Local Authority training and the Ofsted Inspection Framework. Review Curriculum and Assessment policies and support staff to implement. Support Phase Leader and teachers to prepare for statutory assessments EYFS GLD Year 1 Phonics Year 2 Phonics (Nov 2020) Year 2 SATS Year 6 SATS Develop teacher's knowledge of expectations and assess against the relevant frameworks and descriptors. Implement PiXL assessment system across school as Raising Standards Lead and adapt curriculum as necessary. Analyse data, identify trends, track groups and challenge. Prepare for Pupil Progress Meetings termly, identify strengths and areas of need for each class. Support Phase leaders and Subject Leads to monitor and moderate planning and outcomes. 	Ongoing Termly Ongoing Termly Ongoing Termly Termly Termly	Leadership Time Access Govt IT Scheme (Google Classrooms) CPD budget – £10 000 THEP SLA £4500 Budget – THEP SLA Leadership time Assessment budget PiXL SLA	Outcomes overtime across the curriculum are of a high quality and progression across year groups and subjects across school is evident. Children build on previous learning and make connections both within and across the curriculum. Children leaming from home receive effective teaching and make at least good progress. All children meet their end of year expected targets. Children's knowledge is built up over time allowing them to apply this in a range of ways to develop their skills. Statutory assessments in EYFS, Year 1, Year 2, Year 4 and Year 6 are in line with Government and Local Authority requirements and are adhered to be all staff. PiXL supports staff in identifying and closing gaps. Curriculum is bespoke to classes so all children have the best opportunity to make rapid and sustained progress. Summative and formative assessments are used together to track progress and set challenging targets. The Leadership and Management Team have a clear knowledge of strengths and areas for development across school.

b.) To further develop	•	Meet with Subject Leads half termly for	Halftermly		Children will have access to a wide range of
children's cultural and		LMMs. Review actions plans.	,	Costs from	learning opportunities regardless of whether this
social capital.	•	Identify gaps, search for offers and	Termly/	subject	is in real life or experienced virtually.
		opportunities within the local area and	Ongoing	specific	
		beyond. Signpost teachers		budget	Staff will be more confident understanding how
		appropriately.		(Update	to build and embed into the curriculum.
	•	Promote opportunities outside the	MTP half	2020-21	
		classroom and school as Educational	termly	budget	Virtual enrichment opportunities enhance the
		Visits Coordinator. Particularly the		holders	curriculum both in school and when learning
		opportunity for children to take virtual		information)	remotely.
		trips when real life visits cannot be experienced.			The Thomas Buxton curriculum will meet the
	•	Review Enrichment Passports. Support	Autumn 2		needs of our children and community as
		staff in planning opportunities to access	2020 - 21		individuals and encourage use of the range of
		year groups expectations.			opportunities on offer.
	•	Work with Subject Leads to identify ways			
		to enhance children's subject specific	Halftermly		Teacher's pedagogical knowledge will improve
		terminology by understanding the best	in LMM		and children's range of vocabulary will increase
		ways to teach vocabulary.	meetings		which will give them access to a wider range of
				AHT Incl and	opportunities. A clear Equalities Action Plan and Policy, which
	•	Review and update the Equalities	Summer	SENDCo	has been communicated with all stakeholders.
		Actions Plan and Single Equality Policy	2021		nas seem communicated with an stakeholders.
		To avecto a CEND avaishment offer		SENDCo	There is an enhanced offer for all children at
	•	To create a SEND enrichment offer. Identify opportunities across the	Summer		TBP.
		Borough and beyond.	2021		
		borough and beyond.			
	•	Host election day in school replicating			Pupils will develop a good understanding of the
		the process of UK elections. Refer to last	Autumn 1 2020 - 2021	11/52 51 /5 3	democratic system in the UK and their place
		year and focus on systems of voting.	2020-2021	LKS2 PL/Pupil	within it.
		Establish yearly cycle to reinforce		Voice Lead	
		knowledge of the voting system.			Pupils will be able to confidently engage in
	•	Provide children with opportunities to			discussion about a range of issues. Children will
		discuss a variety of issues through planning themes of assemblies and P4C	Termly		be able to use age appropriate language to
		sessions across the school.	,		participate in discussion about topics they are
	•	Develop children's language of			unfamiliar with.
		discussion though sentence stems used			
		in circle assemblies, P4C and noisy	Ongoing		
		classroom debating sessions.			Pupils will be provided a rich variety of different
	•	Search for opportunities for educational			experiences and trips which provide them with equal opportunities as their peers to succeed in
		experiences within school/remote	Ongoing		life.
		sessions with experts and organisations.	Oligoliig		-

Grade Descriptors for Behaviour and Attitudes (Ofsted Section 5 Inspection Handbook Sept 2019)

In order for behaviour and attitudes to be judged outstanding, it must meet all of the good criteria securely and consistently and it must also meet the additional outstanding criteria.

Outstanding (1)

- The school meets all the criteria for good in behaviour and attitudes securely and consistently.
- Behaviour and attitudes are exceptional.

In addition, the following apply:

- Pupils behave with consistently high levels of respect for others. They play a highly positive role in creating a school environment in which commonalities are identified and celebrated, difference is valued and nurtured, and bullying, harassment and violence are never tolerated.
- Pupils consistently have highly positive attitudes and commitment to their education. They are highly
 motivated and persistent in the face of difficulties. Pupils make a highly positive, tangible contribution to the
 life of the school and/or the wider community. Pupils actively support the well-being of other pupils.
- Pupils behave consistently well, demonstrating high levels of self-control and consistently positive attitudes to their education. If pupils struggle with this, the school takes intelligent, fir and highly effective action to support them to succeed in their education.
- 211. In order to judge whether a school is good or requires improvement, inspectors will use a 'best fit' approach, relying on the professional judgement of the inspection team.

Good (2)

- The school has high expectations for pupils' behaviour and conduct. These expectations are commonly understood and applied consistently and fairly. This is reflected in pupils' positive behaviour and conduct. Low-level disruption is not tolerated and pupils' behaviour does not disrupt lessons or the day-to-day life of the school. Leaders support all staff well in managing pupil behaviour. Staff make sure that pupils follow appropriate routines.
- Leaders, staff and pupils create a positive environment in which bullying is not tolerated. If bullying, aggression, discrimination and derogatory language occur, they are dealt with quickly and effectively and are not allowed to spread.
- There is demonstrable improvement in the behaviour and attendance of pupils who have particular needs.
- Pupils' attitudes to their education are positive. They are committed to their learning, know how to study effectively and do so, are resilient to setbacks and take pride in their achievements.
- Pupils have high attendance, come to school on time and are punctual to lessons. When this is not the case, the school takes appropriate, swift and effective action.
- Fixed- and internal exclusions are used appropriately. The school reintegrates excluded pupils on their return and manages their behaviour effectively. Permanent exclusions are used appropriately as a last resort.
- Relationships among pupils and staff reflect a positive and respectful culture; pupils are safe and they feel safe.

School Goal 2 - Behaviour and Attitudes

Lead: Dave Ash (PL)



Throughout the school community, difference is valued and nurtured whilst commonalities are identified and celebrated.

UNCRC Article 29: Education must develop every child's personality, talents and abilities to the full. It must encourage the child's respect for human rights, as well as respect for their parents, their own and other cultures, and the environment.

Objectives

- a.) To broaden children's understanding of the differences within our school and the wider community.
- b.) To develop greater resilience in children when faced with challenges in their learning.

Outcome What? What are we aiming to achieve?	Actions – How? What will happen to achieve the outcome?	When? Term/Year	Resources Costs Budget Code CFR	Success Criteria and Evaluation What will we see when we have achieved the outcome?
a.) To broaden children's understanding of the differences within our school and the wider community.	 Long term plan for P4C topics to be implemented to ensure that diverse communities are represented within topics. Host school elections to teach children about democracy. Council representatives to be involved and each 	Autumn 1 2020-21 Autumn 1 2020-21	Sapere P4C Training – new staff £500	Children will understand that they are not just part of a school community but that they are global citizens. Pupils will treat others with respect, empathy and understanding and differences will be celebrated.
community.	 class to be taught age appropriate content during day. Monitor the delivery and frequency of P4C lessons to ensure that P4C remains embedded in TB learning culture Identify and develop weekly themes for circle assemblies and P4C across the 	Autumn 1 2020-21	NA	Children will have a more developed understanding of the wider world. Children will be empowered, have a stronger voice and be able to articulate their aspirations for the future.
	school to ensure broad representation of cultures and community. • Promote particular articles of the UNCRC to empower children by understanding their rights and encourage them to respect others rights. Halftermly	Termly	NA	Effectively promote equality, diversity and inclusion, and ensure our curriculum showcases commitment to equality
	 posters and icon based signage to be produced. To introduce a 'Current affairs' session in the class timetable to teach critical thinking skills and reflect on current 	Autumn 1	NA NA	
	 Issues. Plan circle assemblies to cover major religious festivals and understanding of diverse histories that make up our local and national community. Diversity of representation to be 	(trialled by P4C team) Autumn 2 launch Termly		
	monitored in medium term planning by subject leaders. P4C is planned out alongside Circle assemblies to ensure diversity of representation. Work with EqualiTeach to achieve the Equality Award Reviewand adapt the	Ongoing Autumn 2 onwards	AHT Incl	
	 curriculum across all subjects to ensure diversity and equality are embedded. Support the PHSE lead in monitoring the teaching of PHSE and ensure that children's understanding of differences within our school and the wider 	Spring Term 2020/21		PHSE lessons will be of a high quality. Children will have a good understanding of differences and respect for diversity in the community.
	 community is developed Work with E1 Schools to develop confidence and understanding of models of debating. Investigate a variety of strategies taken from 'Transform Teaching and Learning in Teaching' by 			Children are able to more readily consider more than one point of view Children will understand that they are not just

b.) To develop	Through P4C and PSHE lessons, teach	Autumn 2		SIP questionnaire will show less children perceive
	children clear definition of bullying and	2020-21		bullying to be an issue.
greater resilience in children when faced	discuss strategies to deal with conflict.	2020 21	PPA/Leader	54.1,1.1.g to 50 4.1.15540.
	To be included in P4Clong term		ship Release	
with challenges in	planning.		Time	
their learning.	 Project to promote growth mindset 			SIP questionnaire will show children understand
	across curriculum led by UPR teacher.	Autumn 2		what to do if they are stuck in their learning.
	Support teachers in LKS2 to plan lessons	2020-21		
	which develop resilience across the	Tormly		
	curriculumWork with teachers to ensure that	Termly		SIP questionnaires will show greater
	children are active learners and that			understanding of how to overcome problems in
	lessons are planned appropriately to	Ongoing		learning.
	allow this			Children make good progress across phase.
	• Monitor Sims for behaviour and marble			Positive behaviour for learning is observed across
	treats at the end of the day to ensure		£500	learning walks and lesson observations.
	that positive praise is used to reinforce	Ongoing	(Budget	
	learning process as well as outcomes.		Requests	Children are able to reference specific articles of
	Promote particular articles of the UNCRC to a manufacture by understanding.		2020/21)	the UNCRC. They recognise situations where
	to empower children by understanding their rights and encourage them to	Ongoing		their school or families have respected their
	respect others rights. Half termly	0 0		rights.
	posters and icon based signage to be			
	produced.		PPA/Leader	
	• Children to be taught how to use Google		ship and	Children able to access curriculum remotely.
	Classroom so that they can learn	Autumn 1	Managemen t Time	
	independently in the event of school	2020-21	tillle	
	closure due to Covid-19. Children to be given opportunities in curriculum time to	2020 21		
	explore the software and develop			
	confidence.			
	• Art therapy to be provided to vulnerable		£20k p.a	Improved engagement of specific children.
	children to ensure they are emotionally			
	ready to learn.	Ongoing		
	Subject leaders evaluating and adapting	Cingoling		Children and teachers will be stakeholders in
	medium term planning to ensure that all children are challenged in lessons.			school decisions and the curriculum design.
	 Pathways team have undertaken training 	Ongoing		
	to deal with emotional impact of school			Children's wellbeing and involvement will be high
	closure and pandemic on children. They	A.,+,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		and where it is not staff will have a toolkit to
	will provide pastoral support within their	Autumn 2 2020-21		draw from to intervene.
	phase.	2020-21		
	Establishing week curriculum plans to	Autumn 1		
	include sessions on metacognition and	2020 - 21		
	to train children in effective learning strategies.			
	 Develop knowledge of Leuven Scales and 			
	trial ideas to engage children across Key	Spring and		
	Stage 2.	Summer		
		1	1	

Grade Descriptors for Personal Development (Ofsted Section 5 Inspection Handbook Sept 2019)

In order for personal development to be judged outstanding, it must meet all of the good criteria securely and consistently, and it must also meet the additional outstanding criteria.

Outstanding (1)

- The school meets all the criteria for good in personal development securely and consistently.
- Personal development is exceptional.

In addition, the following apply:

- The school consistently promotes the extensive personal development of pupils. The school goes beyond the expected, so that pupils have access to a wide, rich set of experiences. Opportunities for pupils to develop their talents and interests are of exceptional quality.
- There is strong take-up by pupils of the opportunities provided by the school. The most disadvantaged pupils
 consistently benefit from this excellent work.
- The school provides these rich experiences in a coherently planned way, in the curriculum and through extra-curricular activities, and they considerably strengthen the school's offer.
- The way the school goes about developing pupils' character is exemplary and is worthy of being shared with others.

In order to judge whether a school is good or requires improvement, inspectors will use a 'best fit' approach, relying on the professional judgement of the inspection team.

Good (2)

- The curriculum extends beyond the academic, vocational or technical and provides for pupils' broader development. The school's work to enhance pupils' spiritual, moral, social and cultural development is of a high quality.
- The curriculum and the school's effective wider work support pupils to be confident, resilient and independent, and to develop strength of character.
- The school provides high-quality pastoral support. Pupils know how to eat healthily, maintain an active lifestyle and keep physically and mentally healthy. They have an age-appropriate understanding of healthy relationships.
- The school provides a wide range of opportunities to nurture, develop and stretch pupils' talents and interests. Pupils appreciate these and make good use of them.
- The school prepares pupils for life in modern Britain effectively, developing their understanding of the fundamental British values of democracy, the rule of law, individual liberty, tolerance and respect.
- The school promotes equality of opportunity and diversity effectively. As a result, pupils understand, appreciate and respect difference in the world and its people, celebrating the things we share in common across cultural, religious, ethnic and socio-economic communities.
- Pupils engage with views, beliefs and opinions that are different from their own in considered ways. They show respect for the different protected characteristics as defined in law and no forms of discrimination are tolerated.
- The school provides pupils with meaningful opportunities to understand how to be responsible, respectful, active citizens who contribute positively to society. Pupils know how to discuss and debate issues and ideas in a considered way.
- Secondary schools prepare pupils for future success in education, employment or training. They use the Gatsby
 Benchmarks to develop and improve their careers provision and enable a range of education and training providers to
 speak to pupils in Years 8 to 13. All pupils receive unbiased information about potential next steps and high-quality
 careers guidance. The school provides good quality, meaningful opportunities for pupils to encounter the world of
 work.

School Goal 3 - Personal Development

Lead: Stefan Marseglia (PL)



Access to a wide, rich set of experiences for personal development is beyond the expected and of exceptional quality.

UNCRC Article 24: Every child has the right to the best possible health. Governments must work to provide good quality health care, clean water, nutritious food and a clean environment so that children can stay healthy. Richer countries must help poorer countries achieve this.

Objectives

- a.) To develop children's understanding about positive relationships and respect for others.
- b.) Ensure that the enrichment offer is effective in supporting character development for all children.

Outcome What?	Actions – How?	When?	Resources	Success Criteria and Evaluation
What are we aiming to achieve?	What will happen to achieve the outcome?	Term/Year	Costs Budget Code CFR	What will we see when we have achieved the outcome?
a.) To develop children's understanding about positive relationships and respect for others.	Review the current PSHE and RSE curriculum. Clarify the intent of our curriculums and implement a new or redesigned scheme. - Consult with all Stakeholders Ensure that RSE Statutory Guidance is implemented and that the RSE Scheme of Work is understood and shared with all	Spring term 2020-21 Summer term 2020-21	£1600	Our PSHE curriculum will meet the needs of our children in today's world and meet the statutory requirements expected by the Government (including expectations for teaching RSE)
	stakeholders. Review weekly PSHE assemblies. Support	Spring term 2020-21	Leadership time	Staff and visitors will model positive relationships. The school values and RRS goals are met, with pupil voice at the centre.
	subject leaders to identify and quality assure external visitors when permitted.	Summer term 2020-21		Teacher's knowledge of global issues and how to plan these within the curriculum will
	Eco Lead to explore implementing The Global Teacher Award training for school staff during this academic year.	Nov 2020		broaden. Children will become more aware and articulate of global issues that could impact on their local and global lives.
	 New staff to be trained in use of RRS language so as to embed across school. Resources provided to all new staff. 	Autumn 2		Children's oracy and debating skills will develop through the weekly sessions. Children's understanding of diversity and
	To raise the profile of RRS within the whole school community through producing a promotional video featuring staff and children from the school. Focus on access to education (Article 28) and respect for children's views (Article 12)	2020 - 21		differences will increase. All teaching staff using language of RRS in teaching and interactions with children.
	 Promote particular articles of the UNCRC to empower children by understanding their rights and encourage them to respect others rights. Half termly posters and icon based signage to be produced. 	Halftermly		Children are able to reference specific articles of the UNCRC. They recognise situations where their school or families have respected their rights.
	 To reference UNCRC in SIP and school ambassadors to review well-being, safety and enrichment areas. 	Autumn 1 2020 - 21		
	Introduce regular meetings between school ambassadors and SLT/LMT/governors. School ambassadors to develop	Termly		
	questionnaire to gather pupils views on whether they feel their rights are respected	Autumn 1		
	and if they enjoy positive relationships around school.	2020 - 21		
b.) Ensure that the enrichment offer is effective in supporting	School Goal 3 Lead to explore implementing the PiXL "Character Development" scheme across the whole-school to support with effective character development for all	Spring term 2020-21	Leadership Time	Children will have the opportunity to learn about science-related careers and be given opportunities to explore enrichment virtually.
character development for all	children.		SG3L's time	Children's knowledge of the areas "My Health," "My Mind" and "My Life" will develop throughout the academicyear.
children.				

•	School Goal 3 Lead to work with the PSHE Lead to ensure that the school's PSHE curriculum is addressing the needs of the	Ongoing	Children will be able to apply their learning to unfamiliar and challenging situations.
	children.		Children will be able to apply their learning to unfamiliar and challenging situations. Children's emotional and social skills will be enhanced.

Grade Descriptors for Leadership and Management (Ofsted Section 5 Inspection Handbook Sept 2019)

In order for the leadership and management of a school to be judged outstanding, it must meet all of the good criteria securely and consistently, and it must also meet the additional outstanding criteria.

Outstanding (1)

- The school meets all the criteria for good in leadership and management securely and consistently.
- Leadership and management are exceptional.

In addition, the following apply:

- Leaders ensure that teachers receive focused and highly effective professional development. Teachers' subject, pedagogical and pedagogical content knowledge consistently build and develop over time. This consistently translates into improvements in the teaching of the curriculum.
- Leaders ensure that highly effective and meaningful engagement takes place with staff at all levels and that issues are identified. When issues are identified, in particular about workload, they are consistently dealt with appropriately and quickly.
- Staff consistently report high levels of support for well-being issues.

In order to judge whether a school is good or requires improvement, inspectors will use a 'best fit' approach, relying on the professional judgement of the inspection team.

Good (2)

- Leaders have a clear and ambitious vision for providing high-quality education to all pupils. This is realised through strong, shared values, policies and practice.
- Leaders focus on improving teachers' subject, pedagogical and pedagogical content knowledge in order to
 enhance the teaching of the curriculum and the appropriate use of assessment. The practice and subject
 knowledge of staff, including newly qualified teachers, build and improve over time.
- Leaders aim to ensure that all pupils successfully complete their programmes of study. They provide the support for staff to make this possible. They create an inclusive culture and do not allow gaming or offrolling.
- Leaders engage effectively with pupils and others in their community, including, when relevant, parents, employers and local services. Engagement opportunities are focused and purposive.
- Leaders engage with their staff and are aware and take account of the main pressures on them. They are realistic and constructive in the way they manage staff, including their workload.
- Leaders protect staff from bullying and harassment.
- Those responsible for governance understand their role and carry this out effectively. Governors/trustees ensure that the school has a clear vision and strategy, that resources are managed well and that leaders are held to account for the quality of education.
- Those with responsibility for governance ensure that the school fulfils its statutory duties, for example under the Equality Act 2010, and other duties, for example in relation to the 'Prevent' duty and safeguarding.
- The school has a culture of safeguarding that supports effective arrangements to: identify pupils who may need early help or who are at risk of neglect, abuse, grooming or exploitation; help pupils reduce their risk of harm by securing the support they need, or referring them in a timely way to those who have the expertise to help; and manage safe recruitment and allegations about adults who may be a risk to pupils.

School Goal 4 – Leadership and Management

Lead: Lorraine Flanagan (HT)



Exceptional leadership and management ensures that staff are well-supported so that high expectations of all pupils are realised.

UNCRC Article 29: Education must develop every child's personality, talents and abilities to the full. It must encourage the child's respect for human rights, as well as respect for their parents, their own and other cultures, and the environment.

Objectives

- a.) To consistently build on the subject, pedagogical and pedagogical subject knowledge of all staff over time.
- b.) To further improve wellbeing for all parts of the school community, including consideration of workload.

Outcome What? What are we aiming to achieve?	Actions – How? What will happen to achieve the outcome?	When? Term/Year	Resources Costs Budget Code CFR	Success Criteria and Evaluation What will we see when we have achieved the outcome?
a.) To consistently build on the subject, pedagogical and pedagogical subject knowledge of all staff over time.	Support staff in developing their knowledge of Google Classroom as a VLE and LMS (teaching and support staff) Organise termly Teaching and Learning Review Days with external advisors from partner schools and THEP Ensure that the CPD offer for support and teaching staff remains broad and varied in light of the current situation.	Termly Ongoing Termly Autumn 2 2020 - 21 Spring 2020 - 21	THEP SLA £4500 PiXL training £2500 CPD budget £10 000 2020 - 21	Teaching is of a high quality. Monitoring evidences outstanding grade descriptors from the Ofsted Framework. Areas for development in the quality of education are identified swiftly and interventions are put in place to address needs. Staff are supported to improve practice through mentoring and encourage to take ownership through coaching. Quality of education across school is moderated through overtarel and independent regions.
b.) To further improve wellbeing for all parts of the school community, including consideration of workload.	 Use DfE publications and Local Authority guidance to ensure all staff are clear on job description and expectations of their role. Review and update policies related to professional development including the CPD framework. Line Management structure in place with all Phase Leaders supported to carry out effective appraisals. Support staff using the GROW Model to structure meetings, professional dialogue for target setting, reviewing actions and providing challenge. Ensure Induction for all new staff is carried out so they are aware of policies, schemes and expectations. Organise external support to ensure subject and phase leaders are confident facilitating feedback and challenging expectations. Lead on organisation of logistics (briefing sheet, timetables and events). 	Autumn 1 2020 - 21 Spring 2020 - 21 Weekly Autumn 2 2020 - 21 Termly	3 coaching days (£500)	All staff will understand best practice in their roles and demonstrate the necessary skills to carry out their role effectively. All staff will be clear on the school goals and the role they play in supporting these to be achieved. Staff will have appropriate appraisal targets and will be supported well to achieve these. Staff have opportunities to develop their practice. Coaching language is used across school so staff feel empowered to drive their own professional development. Communication in school is strong.

Leadership a	and Management - Leadership Team Actions by all I	Postholders		
Outcome – What? What are we aiming to achieve?	Actions — How? What will happen to achieve the outcome?	When? Term/Year	Resources Costs Budget Code CFR	Success Criteria and Evaluation What will we see when we have achieved the outcome?
School Goal 4 – Leadership and Management Exceptional leadership and management ensures that staff are well- supported so that high expectations of all pupils are realised. (Article 29)	Model of excellence As a school leader, partnership teaching with teaching and support staff is carried out to model good or outstanding lessons for colleagues Model teaching strategies to colleagues – consistently and effectively Ensure that all points for development as identified in feedback are actioned. Develop knowledge of coaching and mentoring as part of partnership teaching work Carry out observations of teaching and learning through teaching and learning review days Maintain awareness through informal day to day dialogue with staff of success and challenges in teaching and learning Ensure that school leaders are a model of excellence by demonstrating all the qualities in the document "Expectations of School Leaders"	Termly as identified in the PDP	Leadership and Managemen t Time * Additional Cover as requested £180 per day.	100% of all lessons graded as good or better for all staff Development observations (e.g. new members of staff, NQTs, ITT Students) demonstrate improvement over time 100% of planning meets the needs of all pupils —; opportunities for shared reading, writing; use of writing frames; high quality talk and drama are used regularly; accurate AFL and clear differentiations of that the needs of all learners are met 100% of planning supports all staff within the setting / year group. Planning, teaching and learning is consistent
RIGHTS RESPECTING SCHOOLS UNICE OF COLUMN CO	Monitoring and Accountability Monitor children's outcomes and provide effective feedback which highlights strengths and areas for development Monitor planning and provide effective feedback that highlights strengths and areas for development: Monitor learning environments Ensure that all points for development as identified in feedback are actioned. Monitor data termly - SIMs data and (ASP/Data Dashboard) Underperforming groups are identified and actions for curriculum and additional support put in place.	Termly as identified in the PDP	Leadership and Managemen t Time * Additional Cover as requested £180 per day.	100% of all books / profiles are deemed to be good or outstanding. Books show excellent progress over time Marking is consistently of a very high quality: focussed, diagnostic questioning that aids improvement Work is presented to a high standard/children share teachers high standards 100% of teachers adhere to the learning environment policy: consistently organised to enable children to operate independently
	Financial Planning Submit budget bids which link to School Improvement Plan actions. Ensure that finance requests are realistic and meet the needs of children and their learning. Read and understand the school's Financial Procedures Manual. Review budget spending regularly, checking that all allocations are made against the correct headings.	Termly as identified in the PDP	Leadership and Managemen t Time * Additional Cover as requested £180 per day.	School money is used effectively and meets the needs of children All school procedures for ordering and spending are adhered to. Resources are purchased, used and maintained efficiently. There is no waste or discarding of resources which may be recycled or redistributed.
	 CPD and Induction Audit of teaching and support staff CPD needs and identify training opportunities both from external providers and internal expertise. Lead CPD through PDM or INSET days for teaching and support staff as identified in PDP Carry out induction for new staff to ensure that they are aware of schemes and policies Work with ITT students and NQTs or work experience placements to ensure understanding of subject/area of responsibility Check with supply teachers (daily or long term) for understanding of school policies/procedures. 	Termly as identified in the PDP	Leadership and Managemen t Time * Additional Cover as requested £180 per day.	100% of staff understand best practise in subject/area of responsibility and demonstrate the skills required to teach effectively New staff are able to meet school expectations quickly Staff are set appropriate targets and provided with appropriate support in order to raise standards of attainment and achievement

Strategic Planning Appraisal discussions / School Improver Reviews to focus on national standards f progression and provide CPD opportunit support those developments for all staff Contribute to school improvement syste SIP and contribute to school self-evaluat	or career the PDP ies to ms such as cion (SEF)	Leadership and Managemen t Time * Additional Cover as requested £180 per day.	•	Staff share an understanding of the whole school priorities and what we are doing to achieve them. Staff are aware of the strengths of the school
National Agenda, International Perspective, Use DFE/Ofsted websites to maintain known changes to education Identify other opportunities to deepen known developments inteaching and learning. Share learning with support staff and teach in the subject of the support staff and teach in the subject of the support staff and teach in the subject of the support staff and teach in the support staff and the support staff and the support staff and teach in the support staff and the support staf	nowledge of identified in the PDP inowledge of aching staff	Leadership and Managemen t Time * Additional Cover as requested £180 per day.	•	School leaders are aware of changes in education and understanding in pedagogy which occur at a national and global level School improvement work is based on accurate research evidence on effectiveness from national and international sources. Staff are willing to try new approaches but remain evidence focussed in terms of measuring impact
Consultation (Staff and Pupil Voice) separate Parental Engagement Review and agree subject/teaching and policy document so that all staff and par clear about the expectations and processubject/area of responsibility Discussions with children are held as par and learning review days and other pupil opportunities	identified in the PDP ents are dures within to fteaching	Leadership and Managemen t Time * Additional Cover as requested £180 per day.	•	Children know how well they have done and can confidently discuss what they need to do to sustain good progress. Children feel challenged, motivated and engaged in all lessons. Children are able to identify and explain how they achieve the good standards of English and maths throughout all curriculum areas.

Outcome – What? What are we aiming to achieve?	Actions — How? What will happen to achieve the outcome?	When? Term/Year	Resources Costs Budget Code CFR	Success Criteria and Evaluation What will we see when we have achieved the outcome?
School Goal 4 – Leadership and Management Exceptional leadership and management ensures that staff are well- supported so that high expectations of all pupils are realised. (Article 29)	 Contact Governors each term to share events, celebrations and progress in area of responsibility Support Class Teachers with Adopt A Governor work Governors are invited to observe teaching and learning during Teaching and Learning Review Days or informally at appropriate points in the term. Prepare contributions to Headteacher's Report to Governors Inform Governors of area of responsibility through presentations to governor meetings or at governor events in school 	Termly as identified in the PDP	Leadership and Managemen t Time * Additional Cover as requested £180 per day.	Governors understand and support the aims of the schools Governors are aware of changes and developments in education and are able to bring this understanding to bear in making decisions about the school Class Governors and Link Governors are aware of changes and developments in school Class Governors are informed of events and celebrations in school. Governors can talk confidently about their links and role in school and feed back to the Governing Body Governors are fully informed of postholders' actions and progress against the school improvement plan

Outcome What are we aiming to achieve?	Action What will happen to achieve the outcome?	Timeline Term/Year	Resources and Costs	Success Criteria and Evaluation What will we see when we have achieved the outcome?
School Goal 4 – Leadership and Management Exceptional leadership and management	 Parent Workshops / Events are planned as part of the termly Professional Development Plan Homework is reviewed termly and support for parents/carers is offered where appropriate Explore opportunities to further parental awareness of curriculum matters at parent 	Termly as identified in the PDP	Leadership and Managemen t Time * Additional Cover as requested £180 per day.	 Parents feel equipped to support their child's learning Parents / Community agencies are skilled in supporting children
ensures that staff are well-supported so that high expectations of all pupils are realised. (Article 29) RIGHTS RESPECTING SCHOOLS UNICET & UNICE	 evening/welcome morning events Newsletters are sent home (School and Year Group) to include subject specific material on a weekly or termly basis Curriculum / Topic Weeks are planned as part of the termly Professional Development Plan. Parent Events are planned for to support learning. Work with e1 Partnership Schools to build support network of postholders and outside agencies Learning partners are matched to children so that the maximum number of children benefit from intensive one to one support. Continue to develop relationships with business partners to secure the best outcomes and possibilities for children. 	Termly as identified in the PDP	Leadership and Managemen t Time * Additional Cover as requested £180 per day. Curriculum Budget and parental contributio n Release costs as per E1 Budget	 Parents kept informed of developments within the Inclusion Team and can support learning at home Parents / Community agencies are inspired and motivated in supporting children Parents and children are part of a broader network within the community and are able to access a range of resources and opportunities As many children who would benefit from a learning partner received focused one to one support on a weekly basis. Children receive focused one to one learning support. They develop confidence and benefit from the support of a concerned adult Parents are aware of what children are learning and why

Inclusion – Lead	ership Team Actions by all Postholders			
Outcome What are we aiming to achieve?	Action What will happen to achieve the outcome?	Timeline Term/Year	Resources and Costs	Success Criteria and Evaluation What will we see when we have achieved the outcome?
School Goal 4 – Leadership and Management Exceptional leadership and management ensures that staff are well-supported so that high expectations of all pupils are realised. (Article 29)	 Check planning has clear differentiation for both less and more able pupils. Check planning has extension activities and appropriate levels of challenge for all. Suggest efficient ways to differentiate work Ensure that all interventions are resourced and staff appropriately trained to deliver programmes. Check that all children are able to access provision in subject/area of responsibility as appropriate to their needs. Identify resources or support as required Gifted and talented children identified on register and enrichment opportunities identified throughout the year. OOSHL opportunities are used to develop your subject/area of responsibility Support AHT Inclusion and Pathways Team with workshops to facilitate understanding of curriculum and curriculum changes 	Termly as identified in the PDP	Leadership and Managemen t Time * Additional Cover as requested £180 per day.	 Highly effective differentiation shows the teacher's ability to give all students access to the lesson as well as extending each child's current stage of development. Excellent use of differentiated questioning to challenge and extend students' thinking. Provision and/or adjustments are made to meet the needs of all groups, including G&T, SEN and EAL new arrivals, which shows a good understanding of students' learning needs and development Targeted children make accelerated progress. Gifted and Talented children have opportunities to be challenged and their achievements celebrated

Grade Descriptors for Inspection of Early Years education in Schools (Ofsted Section 5 Inspection Handbook Sept 2019)

Grade descriptors

Outstanding (1)

- The school meets all the criteria for good in the effectiveness of early years securely and consistently.
- The quality of early years education provided is exceptional.

In addition, the following apply:

- The EYFS curriculum provides no limits or barriers to the children's achievements, regardless of their backgrounds, circumstances or needs. The high ambition it embodies is shared by all staff.
- The impact of the curriculum on what children know, can remember and do is strong. Children demonstrate
 this through being deeply engaged and sustaining high levels of concentration. Children, including those
 from disadvantaged backgrounds, do well. Children with SEND achieve the best possible outcomes.
- Children are highly motivated and are eager to join in. They share and cooperate well, demonstrating high levels of self-control and respect for others. Children consistently keep on trying hard, particularly if they encounter difficulties.

Good (2)

Intent

- Leaders adopt or construct a curriculum that is ambitious and designed to give children, particularly the most disadvantaged, the knowledge, self-belief and cultural capital they need to succeed in life.
- The curriculum is coherently planned and sequenced. It builds on what children know and can do, towards cumulatively sufficient knowledge and skills for their future learning.
- There is a sharp focus on ensuring that children acquire a wide vocabulary, communicate effectively and, in Reception, secure a knowledge of phonics, which gives them the foundations for future learning, especially in preparation for them to become confident and fluent readers.
- The school's approach to teaching early reading and synthetic phonics is systematic and ensures that all children learn to read words and simple sentences accurately by the end of Reception.
- The school has the same academic ambitions for almost all children. For children with particular needs, such as those with SEND, their curriculum is designed to be ambitious and to meet their needs.

Implementation

- Children benefit from meaningful learning across the curriculum.
- Staff are knowledgeable about the areas of learning they teach. They manage the EYFS curriculum and
 pedagogy in relation to the learning needs of their children. Staff are expert in teaching systematic, synthetic
 phonics and ensure that children practise their reading from books that match their phonics knowledge.
- Staff present information clearly to children, promoting appropriate discussion about the subject matter being taught. They communicate well to check children's understanding, identify misconceptions and provide clear explanations to improve their learning. In so doing, they respond and adapt their teaching as necessary.
- Staff read to children in a way that excites and engages them, introducing new ideas, concepts and vocabulary.
- Staff are knowledgeable about the teaching of early mathematics. They ensure that children have sufficient practice to be confident in using and understanding numbers. The mathematics curriculum provides a strong basis for more complex learning later on. Over the EYFS, teaching is designed to help children remember

long term what they have been taught and to integrate new knowledge into larger concepts. This is checked well by staff and leaders. Leaders understand the limitations of assessment and avoid unnecessary burdens on staff or children.

- Staff create an environment that supports the intent of an ambitious, coherently planned and sequenced curriculum. The resources are chosen to meet the children's needs and promote learning.
- The curriculum and care practices promote and support children's emotional security and development of their character. Leaders and staff are particularly attentive to the youngest children's needs.
- Staff give clear messages to children about why it is important to eat, drink, rest, exercise and be kind to each other. They teach children to take managed risks and challenges as they play and learn, supporting them to be active and develop physically.
- Staff provide information for parents about their children progress, in line with the requirements of the EYFS. They provide information to parents about supporting their child's learning at home, including detail about the school's method of teaching reading and how to help their children learn to read.

Impact

- Children develop detailed knowledge and skills across the seven areas of learning in an age-appropriate way.
 Children develop their vocabulary and use it across the EYFS curriculum. By the end of Reception, children use their knowledge of phonics to read accurately and with increasing speed and fluency.
- Children are ready for the next stage of education, especially Year 1 in school, if applicable. They have the knowledge and skills they need to benefit from what school has to offer when it is time to move on. By the end of Reception, children achieve well, particularly those children with lower starting points.
- By the end of Reception, children have the personal, physical and social skills they need to succeed in the
 next stage of their education. Most children achieve the early learning goals, particularly in mathematics and
 literacy.
- Children enjoy, listen attentively and respond with comprehension to familiar stories, rhymes and songs that
 are appropriate to their age and stage of development. Children develop their vocabulary and understanding
 of language across the seven areas of learning.
- Children demonstrate their positive attitudes to learning through high levels of curiosity, concentration and enjoyment. They listen intently and respond positively to adults and each other. Children are developing their resilience to setbacks and take pride in their achievements.
- Children are beginning to manage their own feelings and behaviour, understanding how these have an impact on others. They are developing a sense of right from wrong.

EYFS Development Plan

School Goal 1 - Quality of Education

Lead: Fiona Measures

Our curriculum ensures that children are equipped with the knowledge and cultural capital to succeed as learners.

UNCRC Article 29: Education must develop every child's personality, talents and abilities to the full. It must encourage the child's respect for human rights, as well as respect for their parents, their own and other cultures, and the environment.

Objectives

a.) To clarify the curriculum intent, implementation and impact so that children's knowledge and skills are built upon over time.

b.) To further develop children's cultural capital.

Outcome What? What are we aiming to achieve?	Actions – How? What will happen to achieve the outcome?	When? Term/Year	Resources Costs Budget Code CFR	Success Criteria and Evaluation What will we see when we have achieved the outcome?
a.) To clarify the curriculum intent, implementation and impact so that children's knowledge and skills are built upon over time.	 Our curriculum intent is driven by our understanding of the unique needs of the children in our setting. We know the vast majority of children in our school have below age-expected communication skills. Focus on oracy skills-use of targeted 'talking time' sessions in small groups. All teachers/NN trained in this. This year we will collaborate with IOE on a research project called 'Flexible phonics'-this will support the development of reading in Reception We understand that learning begins when children feel safe and secure in a setting and have built positive relationships. We rigorously assess children's wellbeing and involvement using the Leuven Scales. From this year, our impact will be evidenced and measured using the assessment for learning tool EExAT improving our assessment for learning. Complete EYFS learning environment refurbishment so that children are able to access resources independently and staff are able to offer effective learning opportunities. Resources are audited and organised so that all areas of learning in the EYFS are effectively established 	Autumn 2020 Spring 2021 Autumn 2020 Autumn 2020 Spring 2019 – 2020	£225 (EYFS) £0 £850 EYFS (paid) £30 000 (Capital and Revenue)	 Children make rapid progress within the areas of communication and language. Children identified through baseline assessment in C&L and initial phonics assessment. Interventions in place to support children who are assessed as having low wellbeing or involvement. Children who present as happy, well and deeply absorbed in their learning. Assessments which show children's wellbeing and involvement have been raised. Teachers are able to use EExAT to talk about children's attainment and progress, their next steps and any gaps in learning which need to be addressed. Training provided for new staff. New update training for EYFS phase leader. The EYFS setting facilitates best practise for children's learning and development.

b.) To further develop children's cultural capital.	Building on our enrichment offer based around a 'spiral curriculum,' understanding that children need to return to experiences again and again to deepen their learning each time and build Characteristics of Effective Learning.	Throughout the year	- Children gain confidence and curiosity when they visit new settings such as the farm, forest or beach and this in turn develops their Characteristics of Effective Learning and their Understanding of the World. This will be evidenced through the Foundation Stage Profile and end-of-year reports.
	 In Nursery, children will visit the farm each half term and the beach at the end of the year. In Reception, children will visit the Soanes Centre. 	Summer 2021 (TBC)	 Children will have experienced two different settings 'in depth' and are able to draw from these experiences through their play.
	 In Reception, children will attend Forest School once perweek for half a term each. 	Spring 2021 £0	 Children will show strong characteristics of effective learning and meet or exceed the ELG for Understanding the World.
	 We aim to engage parents in our enrichment offer with the intention of making experiences that build cultural capital sustainable beyond our setting by running Forest School sessions for parents. 	Summer 2021 £0	 Pick and mix exhibitions as well as interactions with parents indicate an increase in rich experiences being offered to children outside of school.
	Many of our children in Nursery attend school part-time. We will work with parents to ensure they know about learning opportunities in the outside area through workshops including using EExAT at home to show the learning that happens at home.	Throughout the year. £0	- Parents will have access to EExAT at home and also use Google Classroom to access home learning opportunities.

a.) To broaden children's understanding of the differences within our school and the wider	In Reception, children will learn about a wide variety of different religious and cultural festivals, using TH R.E. S.O.W. Their parents and carers will be invited to join in with festivals via Google Meets. This will build their understanding of different religions and cultures.	Throughout the year	£0	Children indicate an understanding of different religions and cultures – they are aware that different people have different beliefs.
community.	Childrengain an understanding that people have different preferences and viewpoints through our Philosophy for Children curriculum. In school. New teachers will receive in house training for this.	Throughout the year	£0	Children are able to express their own preferences and viewpoints and begin to explain why. They develop an understanding of their peers preferences and views and both tolerate and celebrate them. Parents will be able to build on the skills
	Each week a philosophical 'big question' as voted on in class will then be put up on Google Classroom to enable parents and carers to take part in.	Spring 2021	£0	the children have developed in class and share these using EExAT and Google Classroom.
b.) To develop greater resilience in children when faced with challenges in their learning.	Children develop Characteristics of Effective Learning such as the motivation to keep on trying, the motivation to complete a task and the ability to focus on an activity through enabling environments and successful interactions with adults. We will audit the extent to which challenge is provided through each area of continuous provision and ensure that equipment allows children to challenge themselves, for example, in the 'bike' area.	Throughout the year. Throughout the year	£TBC EYFS	Use of P.L.O.Ds to show children gradually engaging in longer, extended play 'projects' such as building something over hours or days or maintaining a deep interest in something for extended time. Observations show that children are enabled to challenge themselves independently using the resources available.

•	nent is bevond t	the expected an	nd of exceptional quality. (Article 24)
 Teaching about Unicef Rights and frequent reference to children's rights through our interactions underpin rules and expectations about how we treat other people. Through teaching about children's right to be safe, children are aware of how they and people in their homes should be treated. They know what to do if they are worried. 	Throughout the year	£0	Children can explain or show through their actions an awareness of how to treat their peers with respect. Children are confident to tell an adult if they are worried about something and they can express their needs. All children, regardless of their speech
 A 'Zones of Regulation' check-in station in each classroom allows all children to non- verbally express how they are feeling. New staff will be trained in this. 	Autumn 2020	£0	and language skills, have a way to express their emotions and needs to their key person.
 The intent of the enrichment offer in Early Years is inspired by a spiral curriculum which allows children to revisit different settings and experiences such as the forest school, farm and develop Characteristics of Effective Learning such as 'curiosity,' the willingness to try new things and the ability to make links. 	Throughout the year	£500	Children make accelerated progress in: Characteristics of Effective Learning, Personal Social and Emotional Development and Understanding of the World.
 In Reception, children will attend Forest School once per week for half a term each. 	Spring 2021	£0	Children will show strong characteristics of effective learning and meet or exceed the ELG for Understanding the World.
 All EYFS Professional Development meetings begin with sharing research literature around EYFS pedagogy. Staff engage in regular discussion about EYFS pedagogy which allows us to be regularly reflecting on our practice and improving it. EY Phase Leader to attend EYFS Co-ordinator Forum termly to share best practice and all staff to attend E1 moderation meetings. Organise RWI parent-workshops so that parents/carers understanding what the scheme is and how we implement the scheme. 	Throughout the year Throughout the year. Spring 2021	£0 £0	 Staff can talk about why different strategies and approaches are implemented and feel confident reflecting on their own practice. Updates to the EY curriculum and assessment are quickly established in our practice. Parents feel confident in supporting their children and are able to access the RWI videos on Google Classroom.
Assessment tool EExAT improves staff workload by cutting inefficient uses of their time such as printing, cutting and gluing observations into books.	Throughout the year	£850 EYFS Paid	Staff feel that their time is spent on activities which impact children. We maintain our culture of
 Staff maintain a culture of respect by being careful to speak to and about each other professionally at all times. Phase Leader has an awareness that our practice is built on effective interactions with children and these are most frequent and successful when staff are well. Any changes 	Throughout the year Throughout the year	£0	professional respect. Staff are able to focus on actions which impact children.
	 Teaching about Unicef Rights and frequent reference to children's rights through our interactions underpin rules and expectations about how we treat other people. Through teaching about children's right to be safe, children are aware of how they and people in their homes should be treated. They know what to do if they are worried. A 'Zones of Regulation' check-in station in each classroom allows all children to nonverbally express how they are feeling. New staff will be trained in this. The intent of the enrichment offer in Early Years is inspired by a spiral curriculum which allows children to revisit different settings and experiences such as the forest school, farm and develop Characteristics of Effective Learning such as 'curiosity,' the willingness to try new things and the ability to make links. In Reception, children will attend Forest School once per week for half a term each. All EYFS Professional Development meetings begin with sharing research literature around EYFS pedagogy. Staff engage in regular discussion about EYFS pedagogy which allows us to be regularly reflecting on our practice and improving it. EY Phase Leader to attend EYFS Co-ordinator Forum termly to share best practice and all staff to attend E1 moderation meetings. Organise RWI parent-workshops so that parents/carers understanding what the scheme is and how we implement the scheme is and how we implement the scheme. Assessment tool EExAT improves staff workload by cutting inefficient uses of their time such as printing, cutting and gluing observations into books. Staff maintain a culture of respect by being careful to speak to and about each other professionally at all times. Phase Leader has an awareness that our practice is built on effective interactions with children and these are most frequent and 	Teaching about Unicef Rights and frequent reference to children's rights throughour interactions underpin rules and expectations about how we treat other people. Through teaching about children's right to be safe, childrenare aware of how they and people intheir homes should be treated. They know what to do if they are worried. A 'Zones of Regulation' check-in station in each classroom allows all children to nonverbally express how they are feeling. New staff will be trained in this. The intent of the enrichment offer in Early Years is inspired by a spiral curriculum which allows children to revisit different settings and experiences such as the forest school, farm and develop Characteristics of Effective Learning such as 'curiosity,' the willingness to try new things and the ability to make links. In Reception, children will attend Forest School once per week for half a term each. Spring 2021 Autumn 2020 Autumn 2020	

What Ofsted says about Thomas Buxton Primary School (February 2017 – Outstanding)

- The quality of teaching is outstanding. Teachers' accurate assessments and their positive relationships with pupils mean that they know each child very well and what each needs in order to be successful. Teachers provide pupils with the right level of support and challenge to enable them to fulfil their potential. Pupils consistently make better than average progress.
- The early years provides a safe and stimulating setting where children have an excellent start to their education. Adults provide high-quality teaching and guidance so that children make rapid progress.
- The school nurtures pupils' mutual respect and considerate behaviour from the earliest opportunity. Pupils' behaviour is exemplary. They are rarely distracted from their learning.
- Pupils have myriad opportunities to broaden their experiences and social outlook by going on trips, taking on responsibilities and working with pupils from different schools. They grow in confidence and develop a mature sense of responsibility for each other's well-being.
- Staff ensure that the safeguarding of children is their utmost priority. The school is vigilant to risks to pupils' safety and takes action swiftly and relentlessly, so that pupils receive the support they need.
- The school forges strong and positive links with parents. Leaders have close communications with parents about their child's experiences at school and provide them with helpful guidance on how best to support their child's learning at home.

What Children say they like about our school: (Questionnaires 2019)

- They take care of behaviour and make sure we learn.
- They make sure everyone is safe.
- This school does things well like letting us go on trips and take part in fun activities.
- We are one big family.
- Our school is outstanding.

What Parents and Carers say about our school (Questionnaires 2019)

- The education and teaching standard is at a high level
- They have very nice staff and good teaching
- Friendly staff. My child feels well looked after
- Thomas Buxton is an inclusive school all students and parents/carers are welcome
- The school does well in making sure pupils thrive on studying a nice cirriculum, developing
 their reading, writing and maths skills over a wide range of subjects. It has provided a safe
 and stimulating setting where children have an excellent start on education.
- Provides a happy and safe environment for children to learn in. Welcomes children very well
- The friendly staff, very approachable especially I like seeing the head teacher and deputy heads involved during end of school at the gates.
- We like that they greet parents before and after school. Provide classes for parents. Invite parents to classroom to find out what teachers are teaching

Ouestionnaires 2019

- Home school link is strong trips and education outings are great proud that TBP is involved with Twitter, texting and website is always updated look forward to the newsletter weekly
- Thomas Buxton deals with bullying if someone is being bullied
- I believe that Thomas Buxton Primary school goes to very far lengths to ensure my child is on track on her learning
- Early years real improvement in terms of activities provided for children, introduction of
 phonics programme is commendable, reading for pleasure good initiative as it allows
 everyone to get involved in reading, Parental involvement/engagement parents feel they
 are kept in the loop, helps to empower the children ie Gardening, Baking etc Staff are out at
 the gates to meet and greet the parents/children welcoming and safeguarding





Vision without action is merely a dream.

Action without vision just passes the time.

Vision with action can change the world.

(Barker 1991)



